

# ***Public Works Committee***

*Larry Bargy*

**Joseph Allen, Chairman**

*Eugene Dawson*

## **Minutes SPECIAL MEETING January 9, 2007**

Members present: Larry Bargy, Joe Allen and Gene Dawson  
Members absent: None  
Others present: Pete Garwood and Jack White

**1. Meeting called to order** at 3:00 p.m.

**2. Public Comment**

None.

**3. Building Department Procedures - Invoice**

The Committee discussed a bill that was sent to the County by Moore Plumbing and Heating. Joe Allen, Chairman of the Committee, will discuss the invoice and associated issue with the Moore's and report back.

**4. Construction Code Department Update**

Bob Massey, Building Official, joined the meeting and presented a written department report (attachments). The financial part of the report indicated that the November income covers the November expenses. Once the expenses come in for December, we will be able to compare the income for the entire year to the expenses for the entire year.

The Committee and Mr. Massey discussed a number of issues the Building Department is dealing with.

The meeting was adjourned at 4:33 p.m.

# **Public Works Committee**

*Larry Bargy*

**Joseph Allen, Chairman**

*Eugene Dawson*

## **Minutes February 7, 2007**

Members present: Larry Bargy, Joe Allen and Gene Dawson  
Members absent: None  
Others present: Pete Garwood, Laura Stanek (observed the meeting but did not participate),  
and Mike Crawford (observed the meeting but did not participate)

**1. Meeting called to order** at 10:00 a.m.

**2. Public Comment**

None.

**3. Soil Erosion Control**

Heidi Lang joined the meeting and presented the quarterly report for the Soil Erosion and Sedimentation Control program (attached). Ms. Lang also informed the Committee of a workshop the Antrim Conservation District will hold for contractors on Soil Erosion and Sedimentation Control (attached).

**4. Hydro Dam Facility Correspondence**

Mark Stone, Drain Commissioner, joined the meeting. The Committee was made aware of two additional companies that have expressed interest in the County owned hydro electric facility. The two companies expressing interest are North American Hydro and Renewable Energy Systems – Americas. The Committee also read an email sent by Bill Stockhausen of Michiana Hydroelectric, Inc. (attachment) on his progress regarding an agreement between the County and his company.

The Committee agreed to direct the Elk Rapids Hydro Dam Ad Hoc Committee to listen to the proposal by the North American Hydro and return to the Committee with a recommendation.

Mr. Stone informed the Committee about some minor concrete work that must take place on the Bellaire Dam this summer.

Mr. Stone indicated that an emergency plan for the Bellaire Dam must be drafted this year.

**Motion by Gene Dawson, supported by Larry Bargy, to recommend the LEPC work with the Drain Commissioner to develop an emergency plan for the Bellaire Dam.  
Motion carried – unanimous.**

**5. Paper Fiber Recycling Contract**

Bill Gadwau, Central Lake Township Trustee, and Marv Rubingh joined the meeting. The County has a contract with Mr. Rubingh and Central Lake Township for the recycling of paper. The program is open to the entire County. The drop off point is in Central Lake. The contract (two year) is up for renewal. Mr. Rubingh requested an increase from \$410 a month to \$500 a month.

**Motion by Gene Dawson, supported by Larry Bargy, to recommend the Board of Commissioners renew the contract with Marv Rubingh and Central Lake Township for the paper fiber recycling program for a two year (March 1, 2007 to March 1, 2009) contract at \$500 a month. The change in the contract will require an increase to the Resource Recovery budget cost center by \$1,000. Motion carried – unanimous.**

**6. Building Department**

Bob Massey, Building Official, joined the meeting and presented his monthly report (attachments). The Committee reviewed the past year's budget (income v. expenses) for the department.

Mike Crawford left the meeting.

The Committee reviewed the projected budget compared to the projected revenues for 2007.

**Motion by Gene Dawson, supported by Larry Bargy, to recommend the Board of Commissioners increase the permit fees for all trades in the Building Department by 5%. Motion carried – unanimous.**

The Committee considered leasing vehicles for the inspectors. No action taken.

Meeting adjourned at 12:00 noon.

# **Public Works Committee**

*Larry Bargy*

*Joseph Allen, Chairman*

*Eugene Dawson*

## **Minutes March 7, 2007**

Members present: Larry Bargy, Joe Allen and Gene Dawson  
Members absent: None  
Others present: Pete Garwood

**1. Meeting called to order** at 10:00 a.m.

**2. Public Comment**  
None.

**3. Elk Rapids Hydro Dam**

Mark Stone, Drain Commissioner, joined the meeting. Mr. Stone explained to the Committee that he had met with the North American Hydro, Inc. (NAH) Representatives at the Elk Rapids hydroelectric facility. The Committee reviewed a proposal submitted by NAH for purchase of the hydroelectric power producing operation (attachments).

The Committee reviewed the recommendations of the Elk Rapids Hydro Facility Ad Hoc Committee.

**Motion by Gene Dawson, supported by Larry Bargy, to recommend the Board of Commissioners approve the following:**

- **Direct the Ad Hoc Committee to meet with North American Hydro, Inc. and any other parties interested in the purchase or lease of the hydroelectric power producing operation at the Elk Rapids dam.**
- **Contact Howard and Howard law firm and request their client send us a proposal. The proposal must be received by April 3, 2007.**
- **Regarding Stockhausen, contact him let him and let him know that we now have another proposal for purchase of the hydro facility as well as another interested party.**
- **Give the Drain Commissioner and Coordinator/Planner authority (on behalf of the Ad Hoc Committee) to hire James Coughlin, Engineer, to assist us with this possible sale/lease of electrical generating equipment.**
- **Give the Drain Commissioner and the Coordinator/Planner the authority to hire outside counsel (specializing in hydroelectric facilities) and bond counsel.**

**Motion carried – unanimous.**

**4. Cardboard Recycling Program**

Joe Meyers, Associate Planner, joined the meeting. Mr. Meyers informed the Committee that Marv Rubingh, who is currently handling the paper fiber recycling program for the County through a contract, has made a proposal to include cardboard in the materials he handles. The Solid Waste and Recycling Council have recommended that the County extend the program to include cardboard (attachment). It would add an additional cost of \$9.00 a cubic yard for an approximate additional 50-60 yards per month.

No action taken.

**5. Building Department**

Bob Massey, Building Official, joined the meeting. Mr. Massey distributed a written monthly report (attached).

Mr. Massey also presented updated numbers for leasing vehicles for each of the inspectors.

**Motion by Gene Dawson, supported by Joe Allen, to recommend the Finance Committee and the Board of Commissioners consider the lease package of vehicles for the Building Department inspectors.**

**Yes - Dawson, Allen, No - Bargy**

Mr. Massey demonstrated how the inspectors use the laptop computers assigned to them.

Mr. Massey informed the Committee of the new process for environmental permits through the Department of Environmental Quality (DEQ) and the Army Corp of Engineers.

Mr. Massey informed the Committee about a meeting he and Mr. Garwood had with Representative Kevin Elsenheimer and Banks Township representatives.

Meeting adjourned at 12:00 p.m.

# **Public Works Committee**

*Larry Bargy*

**Joseph Allen, Chairman**

*Eugene Dawson*

## **Minutes April 4, 2007**

Members present: Larry Bargy, Joe Allen and Gene Dawson  
Members absent: None  
Others present: Pete Garwood and Jack White

**1. Meeting called to order** at 10:00 a.m.

**2. Public Comment**  
None.

**3. Elk Rapids Hydro Dam**

Mark Stone, Drain Commissioner joined the meeting. Mr. Stone distributed information on yet another interested party in the Elk Rapids Hydro facility – a company by the name of Peterson Machinery Sales (attached).

Mr. Stone also informed the Committee a meeting has been set up with North American Hydro on April 11. Mr. Garwood indicated we have not received a proposal from Renewable Energy System - Americas, Inc. (yesterday was the deadline).

The Committee requested that Mr. Stone and Mr. Garwood contact Peterson Machinery Sales and ask for a proposal.

**4. Household Hazardous Waste (HHW) Program - Contract**

Joe Meyers, Associate Planner and Christy Roman, Antrim Conservation District Director joined the meeting.

Mr. Meyers informed the Committee that the Solid Waste and Recycling Council made a recommendation to hire the Conservation District again to administer the 2007 HHW program. The dollars to pay the District are already in the budget.

Mr. Meyers indicated the Council decided for the 2007 program there will be a charge of \$5.00 for each customer for the first 50 pounds and 50¢ a pound over the initial 50 pounds. Ms. Roman indicated this year they would work with a group called Clean Sweep that will take all pesticides.

**Motion by Gene Dawson, supported by Larry Bargy to recommend the Board of Commissioners approve the 2007 HHW contract (attached) with the Antrim Conservation District. Motion carried – unanimous.**

**5. Building Department Update**

Bob Massey, Building Official joined the meeting. Mr. Massey presented his monthly report including the financial report (attached).

Mr. Massey indicated he has checked with the State regarding the validity of a scanned document for archival purposes. The State indicated to Mr. Massey that they (the State Code Enforcement Agency) are already using scanned documents. The greatest concern the State expressed was whether or not the documents can be recalled and regenerated. Mr. Massey will be taking a scanning proposal to the Finance Committee.

Mr. Massey informed the Committee that code revisions in the mechanical and plumbing code should be available later this year. The electrical code changes are expected to be stalled in legal wrangling. The changes in the residential building code are being held up due to an issue involving the potential requirement of fire suppression (sprinkling) in a residential structure.

Meeting adjourned at 11:35 a.m.

# ***Public Works Committee***

*Larry Bargy*

***Joseph Allen, Chairman***

*Eugene Dawson*

## **SPECIAL MEETING**

***Joint meeting between the Public Works Committee  
and the Elk Rapids Hydro Dam Ad Hoc Committee***

**Minutes  
April 26, 2007**

Members present: Larry Bargy, Joe Allen and Gene Dawson  
Ad Hoc Members present: Leonard Klein, Mark Stone and Charlie Koop  
Members absent: None  
Others present: Pete Garwood and Jack White

**1. Meeting called to order** at 1:05 p.m.

**2. Public Comment**  
None.

**3. Elk Rapids Hydro Dam**

Pete Garwood, Coordinator/Planner, and Mark Stone, Drain Commissioner, informed the Committees that 2 of the 3 companies that were interested in a lease/purchase arrangement of the Elk Rapids Hydroelectric facility have pulled their proposals.

Michiana is the only company that is still honoring their proposal. Bill Stockhausen, Luke Stockhausen and Todd Culp were in attendance representing Michiana Hydroelectric Company. Mr. Stockhausen shared that since the other two companies have pulled out, they would like to go back to their original proposal. Mr. Stockhausen presented their proposal:

1. Bond Payoff – Two Options:
  - Payout over 6.5 years = \$220,000 (including interest)
  - \$195,000 up front which would allow immediate payoff
2. Rent would start in 2013.
3. Amount of rent 10%.

Mr. Stockhausen indicated that there is approximately \$78,000 revenues per year at the hydro facility.

Mark Stone inquired if the power plant building could be used as a multi-use building. Mr. Stockhausen indicated that he would consider it. He would like to clean it up.

Mr. Stone inquired if Michiana would consider paying the company 12% of profits. Mr. Stockhausen was not able to answer the question at this time.

Exterior maintenance and repair is the County's responsibility (roof, bricks and windows).

Michiana will clean trash racks, weed whip, replace windows, etc.

The committee inquired if Michiana Hydroelectric Company would be open to selling the power generated at the facility to Antrim County. Mr. Stockhausen indicated that he would be open to exploring the option.

**Motion by Charlie Koop, supported by Mark Stone, to recommend the Public Works Committee negotiate with Michiana Hydroelectric Company to complete the sale of the Elk Rapids Hydroelectric (power generating) facility. Motion carried – unanimous.**

Meeting adjourned at 2:30 p.m.

# ***Public Works Committee***

*Larry Bargy*

***Joseph Allen, Chairman***

*Eugene Dawson*

## **Minutes May 2, 2007**

Members present: Larry Bargy, Joe Allen and Gene Dawson  
Members absent: None  
Others present: Pete Garwood and Jack White

**1. Meeting called to order** at 10:25 a.m.

**2. Public Comment**  
None.

**3. Building Department Update**

Bob Massey joined the meeting and gave a written (attached) and verbal report.

Mr. Massey and the Committee reviewed a specific plumbing code section that requires the plumbing inspector to inspect all hook ups to municipal sewer and water. The State has indicated that they expect all departments to do these inspections (currently not done by Antrim County). Mr. Massey indicated that through the administrative rules he can assign the inspection to the Village DPW's and water authorities and simply require they file a report with the building department indicating that the systems were tested and are functioning properly.

Charlie Koop, Legal Counsel, joined the meeting. Mr. Koop informed the Committee of the legal ramifications of the program.

The Committee agreed that Mr. Massey should contact all the Villages and explain the situation with the two options to get their opinion on how they would like to see it handled. Mr. Massey will report back at the next meeting.

Meeting adjourned at 11:55 a.m.

# ***Public Works Committee***

*Larry Bargy*

***Joseph Allen, Chairman***

*Eugene Dawson*

## **Minutes June 6, 2007**

Members present: Larry Bargy and Joe Allen  
Members absent: Gene Dawson  
Others present: Pete Garwood, Mark Stone and Leonard Klein

**1. Meeting called to order** at 10:25 a.m.

**2. Public Comment**

None.

**3. Elk Rapids Hydro Facility**

- Contract with Michiana Hydro Electric Company  
Charlie Koop, Legal Counsel, joined the meeting and introduced Jack Seamen, the attorney Mr. Koop chose to assist the County with Hydro Dam Facility agreement. Mr. Seamen shared his thoughts on the powerhouse lease agreement.

Chairman Joe Allen asked that Mr. Stone get together with Mr. Seaman to discuss concerns in the agreement between Michiana Hydro Electric Co. and Antrim County.

**4. Building Department Vehicle Policy**

Bob Massey, Building Official, brought in updated quotes for the leasing of vehicles for the Building Department inspectors. The Committee instructed Mr. Massey to go with the best deal and get the process, for leasing the vehicles, started.

Mr. Massey presented two alternatives for a policy on leased vehicles used by the department inspectors. One of the policies provided rules in the event that the inspectors were allowed to drive the vehicles home, and the other addressed parking the vehicles at the County Building at night. Both policies were meant to augment the Safe Driver Policy.

**Motion by Larry Bargy, supported by Joe Allen, to recommend the Board of Commissioners approve the policy allowing the inspectors to take home the County owned vehicles (attached). Motion carried – unanimous.**

**5. Building Department Update**

Mr. Massey gave an oral report on the activities in the Building Department (written version attached).

- Water and Sewer Connection Inspections  
Mr. Massey reminded the Committee that last month he informed them that the State expects all County inspection departments to inspect the connections to municipal sewer and water systems. Mr. Massey reported that he had talked to each of the Villages regarding the code requirements, along with the option of allowing the villages to do the inspections in their jurisdictions and simply submit a report to the building department certifying that a village representative completed an inspection on each sewer and water hook up. The Committee was also in favor of the villages providing the certification.

- County Facility Cabling

Mr. Massey reported that there are no permits required for the voice and data cabling project throughout the County facility. However, Mr. Massey wondered if the Committee would want the department to periodically check on the cabling and the fire stop measures during the county-wide computer networking project.

**Motion by Larry Bargy, supported by Joe Allen, to direct the Building Department periodically inspect the cable and fire stop installation due to the County cabling project. Motion carried – unanimous.**

Mr. Massey requested permission to have the plumbing inspector, Al McShane work a 40 hour work week for a two week period.

**Motion by Larry Bargy, supported by Joe Allen, to recommend the Finance Committee find the funding for Al McShane to work a 40 hour work week (up from 24 hours a week) for a two week period in mid-June. Motion carried – unanimous.**

Meeting adjourned at 12:10 p.m.

# **Public Works Committee**

*Larry Bargy*

**Joseph Allen, Chairman**

*Eugene Dawson*

## **Minutes July 3, 2007**

Members present: Larry Bargy, Gene Dawson and Joe Allen  
Members absent: None  
Others present: Pete Garwood

**1. Meeting called to order at 10:07 a.m.**

**2. Public Comment**

None.

**3. Elk Rapids Hydro Electric Agreement**

Mark Stone, Drain Commissioner, and Jack Seamen, Attorney, and Leonard Klein, Elk Rapids Hydroelectric Facility Ad Hoc Committee member, joined the meeting. Mr. Stone and Mr. Seamen reviewed the lease agreement with the Committee.

**Motion by Gene Dawson, supported by Larry Bargy, to recommend the Board of Commissioners approve the Elk Rapids Hydroelectric Powerhouse Lease Agreement between Antrim County and Elk Rapids Hydroelectric Power, LLC (Bill Stockhausen). Motion carried – unanimous.**

**4. Drain Commissioner Budget**

Laura Sexton, Clerk, joined the meeting. Mr. Stone reviewed the Drain Commission budget request with the Committee.

**Motion by Larry Bargy, supported by Gene Dawson, to approve the Drain Commissioner budget for submittal to the Finance Committee. Motion carried – unanimous.**

**5. Building Department Budget**

The Committee reviewed the Building Department budget with Bob Massey, Building Official.

**Motion by Gene Dawson, supported by Larry Bargy, to approve the Building Department operations budget and capital outlay budget for submittal to the Finance Committee. Motion carried – unanimous.**

**6. Soil Erosion Control Budget**

Christy Roman, Director, and Heidi Lang, Soil Erosion Control Officer, from the Antrim Conservation District joined the meeting and presented the Soil Erosion and Sedimentation Control (SESC) budget request.

**Motion by Larry Bargy, supported by Gene Dawson, to approve the Soil Erosion Control budget request for submittal to the Finance Committee. Motion carried – unanimous.**

**7. Northern Lakes Economic Alliance (NLEA) Budget**

Andy Hayes, NLEA President, joined the meeting and presented the NLEA budget request.

**Motion by Gene Dawson, supported by Larry Bargy, to approve the budget request for the Northern Lakes Economic Alliance for submittal to the Finance Committee. Motion carried – unanimous.**

**8. Economic Development Commission (EDC) Budget**

**Motion by Gene Dawson, supported by Larry Bargy, to approve the Economic Development Corporation budget request for submittal to the Finance Committee. Motion carried – unanimous.**

**9. Planning Commission Budget**

Northwest Michigan Council of Governments (NWMCOG) dues will be removed from the Planning Commission budget and submitted as an appropriation request.

**Motion by Larry Bargy, supported by Gene Dawson, to approve the Planning Commission budget with changes for submittal to the Finance Committee. Motion carried – unanimous.**

**10. Resource Recovery Budget**

**Motion by Larry Bargy, supported by Gene Dawson, to approve the Resource Recovery budget for submittal to the Finance Committee. Motion carried – unanimous.**

**11. Construction Code Issue**

The Committee discussed the issue regarding the dispute between John Apfel and Moore Plumbing and Heating.

**Motion by Gene Dawson, supported by Larry Bargy, to recommend no further action (aside from appropriate code enforcement action as determined by the Prosecuting Attorney) be taken regarding the dispute between John Apfel and Moore Plumbing and Heating. Motion carried – unanimous.**

**12. Building Department Report**

Mr. Massey presented the monthly Building Department report (attached).

Mr. Massey indicated that the auditor favored a policy of charging the inspectors for their use of the County vehicle to and from work (the first and the last stop). The Committee asked Mr. Massey to come back with more info on how to implement the policy.

Meeting adjourned at 12:35 p.m.

# **Public Works Committee**

*Larry Bargy*

**Joseph Allen, Chairman**

*Eugene Dawson*

## **Minutes August 1, 2007**

Members present: Larry Bargy, Gene Dawson and Joe Allen  
Members absent: None  
Others present: Pete Garwood and Jack White

**1. Meeting called to order** at 10:07 a.m.

**2. Public Comment**

Dean Crandall, Builder had a concern about the appeals process for the building department. Mr. Crandall also indicated that the Building Department is doing a great job, but sometimes he believes they could inject a little more common sense into some of their decisions.

**3. Building Inspections**

Janet Person, Executive Clerk Village of Bellaire addressed an issue the Village is dealing with regarding using a County building inspector to assist with doing an inspection when they have a complaint regarding the safety of an occupied structure. The Committee indicated they would look into the matter further.

**4. Building Department Update**

Mr. Massey presented an oral and written report on the activities and financial position of the building department (attached).

**5. Elk Rapids Hydroelectric Dam**

Mr. Garwood informed the Committee that the agreement with Elk Rapids Hydroelectric Power LLC. has been signed by the Board of Commissioners Chair and has been sent to Bill Stockhausen. Mr. Garwood also informed the Committee that we have received a Termination Agreement from TCLP. The agreement has been reviewed by many, but we have not received the final input from Jack Seaman, legal counsel on this issue.

**Motion by Gene Dawson, supported by Larry Bargy, to recommend the Board of Commissioners approve the Termination Agreement with TCLP contingent on legal counsel review and recommendations. Motion carried – unanimous**

**6. Soil Erosion Control Budget**

Heidi Lang, SESC Officer joined the meeting. Ms. Lang presented a verbal and written report.

Ms. Lang also asked for guidance on whether or not she should continue to assist homeowners to get through the DEQ process as it is taking much time. The Committee indicated she should continue to provide such a service secondary to the enforcement of the Soil Erosion and Sedimentation Control Act and future ordinance.

Ms. Lang requested guidance on whether or not we should be charging schools, churches, and municipalities. Currently, we are not charging these entities. Ms. Lang was directed to survey whether or not other Antrim County agencies and other county soil erosion enforcement programs are charging these entities. She should conduct such a survey and bring the results back to the Committee.

Meeting adjourned at 12:05 p.m.

# ***Public Works Committee***

*Larry Bargy*

***Joseph Allen, Chairman***

*Eugene Dawson*

## **RESCHEDULED MEETING DATE**

### **Minutes**

**September 10, 2007**

Members present: Larry Bargy, Gene Dawson and Joe Allen  
Members absent: None  
Others present: Pete Garwood and Jack White

**1. Meeting called to order** at 2:00 p.m.

**2. Public Comment**

None.

**3. Elk Rapids Hydro Facility**

Mark Stone, Drain Commissioner, joined the meeting. Mr. Stone updated the Committee on how the new hydro operators have changed the way the facility is being operated.

Jack White indicated the check from ERHP has been received (\$195,000).

❖ **Bellaire Dam**

Mr. Stone indicated he is going to be looking for someone to do maintenance on the Bellaire Dam.

Mr. Stone indicated that he thought the County should purchase a small generator to operate the gates at the Bellaire Dam in case the power goes out. The Committee agreed it would be a good purchase.

**4. Building Department Update**

Bob Massey, Building Official, provided a written and verbal monthly report on the Building Department.

Part of the Building Department report was the status of the SK and J lists. The SK and J lists were made up of past inspections and open permits in the Building Department files that the State mandated the County either re-inspect, or complete a final inspection, and close. The State, long ago, dropped the requirement for the County to keep track of these lists. It was the consensus of the Committee that it would be acceptable for Mr. Massey to discontinue tracking the SK and J lists.

**Motion by Gene Dawson, supported by Larry Bargy, to recommend the Board of Commissioners approve the amendment to the Building Department Vehicle Policy (addition of numbers 4. and 5. - attached). Motion carried – unanimous.**

The Committee went into closed session on the request of Mr. Massey for personnel issues.

Closed session began at 2:45.

Closed session ended at 3:15 p.m.

The meeting was adjourned at 3:20 p.m.

# ***Public Works Committee***

*Larry Bargy*

**Joseph Allen, Chairman**

*Eugene Dawson*

## **Minutes October 3, 2007**

Members present: Larry Bargy, Gene Dawson and Joe Allen  
Members absent: None  
Others present: Pete Garwood and Jack White

**1. Meeting called to order** at 10:05 a.m.

**2. Public Comment**  
None.

**3. Bellaire Dam**

Mark Stone, Drain Commissioner joined the meeting and was seeking guidance on where to purchase a generator for the dam gates. He has also been considering what size it should be as well as what level of quality. Larry Bargy advised that Mr. Stone should check with the fire department to make sure the way it is wired, is compatible with their generator which could be used as a back up.

It was the consensus of the Committee that the purchase of the generator, the wiring and other preparations should cost no more than \$2,500. Mr. Stone will also check to see if there is a generator available through the fire department.

**4. Building Department Update**

Bob Massey, Building Official joined the meeting and gave a monthly update. (attached)

Mr. Massey distributed the results of a satisfaction survey that was circulated to the contractors. Of over 600 surveys sent out, 13 responses were received.

**5. Closed Session Minutes**

The committee reviewed closed session minutes from September 10, 2007.

**Motion by Gene Dawson, supported by Larry Bargy, to approve the closed session minutes from September 10, 2007. Motion carried – unanimous.**

**6. Various Matters**

Discussion took place regarding the decisions and cost of the Appeals Board.

The meeting was adjourned at 11:15 a.m.